Stephen F. Austin State University

Campus Space Utilization Strategy

Board of Regents
Building and Grounds Committee
July 23, 2018
Project Purpose

- Construction of the new Ed and Gwen Cole STEM and Residence Life Operations / Printing Services buildings resulted in multiple buildings on campus with space opportunities
Project Purpose

• Propose a comprehensive campus space utilization plan with short-, mid-, and long-term recommendations to align with:
  – SFA Envisioned Strategic Plan 2015 – 2023
  – Campus Master Plan

• Informed by:
  – Facility tours
  – Department questionnaires and interviews
  – Data gathering and analysis
Through interviews with departments and leadership, project visions and goals were developed to guide a space strategy to plan for future space usage:

• **Goal 1:** Improve the student experience for recruitment and retention

• **Goal 2:** Centralize and/or co-locate departments, to greatest extent possible, to provide better student and employee experience and provide greater operational efficiencies

• **Goal 3:** Provide Colleges with an identity

• **Goal 4:** Locate departments to encourage collaboration – break down the “silos” and increase synergies – and strategically place to allow for future growth/expansion
Campus Space Utilization Strategy

• A “road map” for utilizing existing facilities to greater efficiency, realigning departments to enhance the experience of SFA University stakeholders

• Intended to help inform decision making, a flexible “living” document to adapt with priorities, initiatives, and funding
Long-Term Vision

- Academic
- Student
- Administration
Phasing Overview

• Phases are Event-Based rather than Time-Based

• Phases represent a sequence of steps based on space availability and actions necessary to achieve a final configuration of each facility

• Each phase includes buildings affected by renovation projects, additions, and buildings where occupants are relocating elsewhere
Phase 1

• Consider how vacated spaces should be backfilled

• Begin major initiatives
  • Kennedy Welcome Center and One Stop
  • Rusk Student Services
  • R.W. Steen Innovation Center and Academic Commons
  • Austin Administration
Phase 2

• Build upon projects in Phase 1

• Complete major initiatives
Phase 3

• Introduce projects to more efficiently utilize space going forward

• Relocate targeted academic programs from lower density facilities to the heart of campus

• Revisit as space needs and program initiatives evolve
# Project Vision and Goals Checklist

<table>
<thead>
<tr>
<th>Building Project</th>
<th>Goal 1 Student Experience</th>
<th>Goal 2 Co-locate for Efficiency</th>
<th>Goal 3 College Identity</th>
<th>Goal 4 Encourage Collaboration</th>
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<tbody>
<tr>
<td>Thomas J. Rusk Student Services</td>
<td>✓</td>
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<tr>
<td>Kennedy Welcome Center and One Stop</td>
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<tr>
<td>Austin Administration</td>
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<tr>
<td>Cole STEM</td>
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<td>Miller Science</td>
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<td>Math Building</td>
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<tr>
<td>McKibben Education</td>
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<tr>
<td>Steen Innovation Center and Academic Commons</td>
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<td>Human Services</td>
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<td>Paul L. Boynton</td>
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<td>Ferguson</td>
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<tr>
<td>Liberal Arts North</td>
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<td>Lucille Norton HPE</td>
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<td>3034 Raguet Street</td>
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<tr>
<td>McGee Business</td>
<td>✓</td>
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<tr>
<td>310 E. Starr</td>
<td>✓</td>
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## Opportunities

<table>
<thead>
<tr>
<th>No.</th>
<th>Building Name</th>
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<tbody>
<tr>
<td>110</td>
<td>Military Science</td>
</tr>
<tr>
<td>113</td>
<td>Agriculture Mechanics Shop</td>
</tr>
<tr>
<td>123</td>
<td>Human Sciences Building</td>
</tr>
<tr>
<td>152</td>
<td>College of Education Annex</td>
</tr>
<tr>
<td>158</td>
<td>Human Sciences South</td>
</tr>
<tr>
<td>183</td>
<td>School of Social Work</td>
</tr>
<tr>
<td>193</td>
<td>310 East Starr Avenue</td>
</tr>
<tr>
<td>536</td>
<td>Tracie D. Pearman Alumni</td>
</tr>
</tbody>
</table>
Major Initiatives

Building by Building Overview
MILLER SCIENCE
- Physics, Engineering, and Astronomy
- Dean of College of Sciences and Mathematics

MCKIBBEN EDUCATION
- Computer Science

MATH
- Astronomy
- STEM Center
- Chemistry Faculty

EDUCATION ANNEX
- Human Performance Lab

COLE STEM
- Total Estimated Project Cost: $2.1 M
- Final Building Occupants
  - In Process
    - Physics, Engineering, and Astronomy
    - Computer Science
  - Phase 1
    - STEM Center
    - Dean of College of Sciences and Mathematics

MILLER SCIENCE
- Total Estimated Project Cost: $46.5 M
- Final Building Occupants
  - Phase 1
    - Biology (Expanded)
    - Geology (Expanded)
    - Chemistry Faculty
    - Human Performance Lab and Faculty
KENNEDY WELCOME CENTER AND ONE STOP

Enrollment and Management
- Recruitment and Enrollment (Partial)
- Registrar (Partial)

Final Building Occupants

Total Estimated Project Cost: $6.3 M

Front-line representatives for enrollment and admissions from:

Phase 1
- Enrollment Management
- Recruitment and Enrollment
- Registrar
- Financial Aid
- Business Office (Bursar)
- Residence Life

New Welcome Center
New Express Services
New Enrollment Generalists

THOMAS J. RUSK

AUSTIN ADMINISTRATION

Financial Aid
Business Office (Partial)
Residence Life (Partial)
AUSTIN ADMINISTRATION

Total Estimated Project Cost: $10.3 M

Final Building Occupants

Existing to Remain
- Office of the President
- General Counsel
- Audit Services
- Board of Regents

Phase 1
- Executive Leadership (Expanded / Reconfigured)

Phase 2
- Human Resources (Expanded)
- Controller (Expanded)
- University Marketing (Consolidated)
- Office of Institutional Research
- Space Scheduling and Utilization
- Office of Student Learning and Institutional Assessment

Office of Institutional Research

FERGUSON

Space Scheduling and Utilization
Office of Student Learning and Institutional Assessment
University Marketing
**STEEN INNOVATION CENTER AND ACADEMIC COMMONS**

**Final Building Occupants**

<table>
<thead>
<tr>
<th>Phase 1</th>
<th>Phase 2</th>
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<tbody>
<tr>
<td>Library Administration (relocated)</td>
<td>Center for Teaching and Learning (relocated)</td>
</tr>
<tr>
<td>AARC (expanded)</td>
<td>East Texas Research Center (expanded)</td>
</tr>
<tr>
<td>Student Success (relocated, expanded)</td>
<td>VR / Emerging Tech (expanded)</td>
</tr>
<tr>
<td>Food Service (expanded)</td>
<td>New Innovation and Creation Space</td>
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<tr>
<td>Texas Folklore Society</td>
<td>New Collaboration Center</td>
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<tr>
<td>Ctr. for Reg. Heritage Research</td>
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<tr>
<td>Center for East Texas Studies</td>
<td></td>
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<tr>
<td>East Texas Historical Association</td>
<td></td>
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<tr>
<td>Anthropology and Archaeology Repository</td>
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<tr>
<td>Information Technology Services</td>
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<tr>
<td>Telecommunications and Networking</td>
<td></td>
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<tr>
<td>Tech Shop</td>
<td></td>
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<tr>
<td>Technical Support Center</td>
<td></td>
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<tr>
<td>New 24-Hour Study Lab</td>
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</tbody>
</table>

*Server room in Human Services to remain in place with minimal staff.*

**Total Estimated Project Cost:** $59.2 M
Other Projects

Building by Building Overview
Final Building Occupants

- **Existing to Remain**: Math Faculty
- **Phase 1**: Testing Services
- **Phase 2**: Disability Services, School of Honors, Culinary Cafe

Total Estimated Project Cost: $7.1 M
**HUMAN SERVICES**

- **Total Estimated Project Cost:** $4.2 M
- **Final Building Occupants**
  - **Existing to Remain:** Telecommunications and Networking (servers only)
  - **Phase 2:**
    - Human Services (expanded, partial relocation)
    - Title IX
    - Student Rights and Responsibilities
    - Assistant Dean of Student Affairs - Support Services
    - Counseling Services

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**BOYNTON**

- **Total Estimated Project Cost:** $4.2 M
- **Final Building Occupants**
  - **Existing to Remain:** College of Liberal and Applied Arts - Mass Comm.
  - **Phase 2:** College of Fine Arts (growth)

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**THOMAS J. RUSK**

- Title IX
- Student Rights and Responsibilities
- Assistant Dean of Student Affairs - Support Services
- Counseling Services

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**GRIFFITH FINE ARTS**

- Growth in programs

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**WRIGHT MUSIC**
**Final Building Occupants**

- **Existing to Remain**: University Press
- **Phase 1 and 2**: Utilize vacated spaces as swing space
- **Phase 3**: College of Education Administration (reconfigured)
  - Psychology (reconfigured)
  - School of Social Work
  - Human Development and Family Studies
  - Family and Consumer Sciences
  - Military Science

**Total Estimated Project Cost**: $27.2 M
**FERGUSON**

Final Building Occupants
College of Liberal and Applied Arts (expanded)

- Proposed Phases of Work: 1, 2
- Total Estimated Project Cost: $4.3 M

**LIBERAL ARTS NORTH**

Final Building Occupants
College of Liberal and Applied Arts (expanded)

- Proposed Phases of Work: 3
- Total Estimated Project Cost: $2.9 M

**3034 RAGUET STREET (RANDALL HOUSE)**

Final Building Occupants
Development

- Proposed Phases of Work: 1
- Total Estimated Project Cost: $1.9 M

**MCGEE BUSINESS**

Final Building Occupants
College of Business
Swing Space (Phase 1 to 2)
College of Ed. - Merchandising (Ph.3)

- Proposed Phases of Work: 1, 3
- Total Estimated Project Cost: $6.6 M

**LUCILLE NORTON HPE**

Final Building Occupants
College of Education - Kinesiology and Dance (expanded)

- Proposed Phases of Work: 1
- Total Estimated Project Cost: $2.5 M

**310 E. STARR (REPLACE W/ NEW)**

Final Building Occupants
College of Fine Arts - Filmmaking

- Proposed Phases of Work: 1
- Total Estimated Project Cost: $1.4 M
Other Projects – Phase 3

• Relocate Demonstration Kitchen and Hospitality faculty and labs from Human Sciences Building to new McGee Business addition

• Relocate Interior Design faculty and labs from Human Sciences South to new McKibben Education addition

• Relocate Environmental Health, Safety, and Risk Management from University Safety building to the vacated Student Technical Center house; utilize lot for new Alumni Relations building and added space for Development

• Relocate Secondary Education and Leadership from McKibben Education to the Early Childhood Research Center, as space allows

• Renovate Wisely Hall for administrative needs in the future

• Replace the existing Agriculture Mechanics Shop