Stephen F. Austin State University

Campus Space Utilization Strategy

Board of Regents
Building and Grounds Committee
July 23, 2018
Project Purpose

• Construction of the new Ed and Gwen Cole STEM and Residence Life Operations / Printing Services buildings resulted in multiple buildings on campus with space opportunities
Project Purpose

• Propose a comprehensive campus space utilization plan with short-, mid-, and long-term recommendations to align with:
  – SFA Envisioned Strategic Plan 2015 – 2023
  – Campus Master Plan

• Informed by:
  – Facility tours
  – Department questionnaires and interviews
  – Data gathering and analysis
Campus Space Utilization Strategy

Through interviews with departments and leadership, project *visions and goals* were developed to guide a *space strategy* to plan for future space usage:

- **Goal 1:** Improve the student experience for recruitment and retention

- **Goal 2:** Centralize and/or co-locate departments, to greatest extent possible, to provide better student and employee experience and provide greater operational efficiencies

- **Goal 3:** Provide Colleges with an identity

- **Goal 4:** Locate departments to encourage collaboration – break down the “silos” and increase synergies – and strategically place to allow for future growth/expansion
Campus Space Utilization Strategy

• A “road map” for utilizing existing facilities to greater efficiency, realigning departments to enhance the experience of SFA University stakeholders

• Intended to help inform decision making, a flexible “living” document to adapt with priorities, initiatives, and funding
Long-Term Vision

- Academic
- Student
- Administration
Phasing Overview

- Phases are Event-Based rather than Time-Based
- Phases represent a sequence of steps based on space availability and actions necessary to achieve a final configuration of each facility
- Each phase includes buildings affected by renovation projects, additions, and buildings where occupants are relocating elsewhere
Phase 1

- Consider how vacated spaces should be backfilled

- Begin major initiatives
  - Kennedy Welcome Center and One Stop
  - Rusk Student Services
  - R.W. Steen Innovation Center and Academic Commons
  - Austin Administration
Phase 2

• Build upon projects in Phase 1

• Complete major initiatives
Phase 3

- Introduce projects to more efficiently utilize space going forward
- Relocate targeted academic programs from lower density facilities to the heart of campus
- Revisit as space needs and program initiatives evolve
## Project Vision and Goals Checklist

<table>
<thead>
<tr>
<th>Building Project</th>
<th>Goal 1 Student Experience</th>
<th>Goal 2 Co-locate for Efficiency</th>
<th>Goal 3 College Identity</th>
<th>Goal 4 Encourage Collaboration</th>
</tr>
</thead>
<tbody>
<tr>
<td>Thomas J. Rusk Student Services</td>
<td>✓</td>
<td></td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Kennedy Welcome Center and One Stop</td>
<td>✓</td>
<td></td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Austin Administration</td>
<td></td>
<td>✓</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Cole STEM</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>Miller Science</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>Math Building</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>McKibben Education</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>Steen Innovation Center and Academic Commons</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>Human Services</td>
<td>✓</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Paul L. Boynton</td>
<td>✓</td>
<td></td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Ferguson</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>Liberal Arts North</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>Lucille Norton HPE</td>
<td>✓</td>
<td></td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>3034 Raguet Street</td>
<td>✓</td>
<td></td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>McGee Business</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>310 E. Starr</td>
<td>✓</td>
<td></td>
<td>✓</td>
<td>✓</td>
</tr>
</tbody>
</table>
## Opportunities

<table>
<thead>
<tr>
<th>No.</th>
<th>Building Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>110</td>
<td>Military Science</td>
</tr>
<tr>
<td>113</td>
<td>Agriculture Mechanics Shop</td>
</tr>
<tr>
<td>123</td>
<td>Human Sciences Building</td>
</tr>
<tr>
<td>152</td>
<td>College of Education Annex</td>
</tr>
<tr>
<td>158</td>
<td>Human Sciences South</td>
</tr>
<tr>
<td>183</td>
<td>School of Social Work</td>
</tr>
<tr>
<td>193</td>
<td>310 East Starr Avenue</td>
</tr>
<tr>
<td>536</td>
<td>Tracie D. Pearman Alumni</td>
</tr>
</tbody>
</table>
Major Initiatives

Building by Building Overview
KENNEDY WELCOME CENTER AND ONE STOP

Enrollment and Management
- Recruitment and Enrollment (Partial)
- Registrar (Partial)

AUSTIN ADMINISTRATION

Financial Aid
Business Office (Partial)
Residence Life (Partial)

Total Estimated Project Cost: $6.3M

Final Building Occupants

Front-line representatives for enrollment and admissions from:

Phase 1
- Enrollment Management
- Recruitment and Enrollment
- Registrar
- Financial Aid
- Business Office (Bursar)
- Residence Life

- New Welcome Center
- New Express Services
- New Enrollment Generalists
Office of Institutional Research

FERGUSON

Space Scheduling and Utilization
Office of Student Learning and Institutional Assessment
University Marketing

AUSTIN ADMINISTRATION

Total Estimated Project Cost: $10.3 M

Final Building Occupants

Existing to Remain
- Office of the President
- General Counsel
- Audit Services
- Board of Regents

Phase 1
- Executive Leadership (Expanded / Reconfigured)

Phase 2
- Human Resources (Expanded)
- Controller (Expanded)
- University Marketing (Consolidated)
- Office of Institutional Research
- Space Scheduling and Utilization
- Office of Student Learning and Institutional Assessment
STEEN INNOVATION CENTER AND ACADEMIC COMMONS

Final Building Occupants

Phase 1
- Library Administration (relocated)
- AARC (expanded)
- Student Success (relocated, expanded)
- Food Service (expanded)
- Texas Folklore Society
- Ctr. for Reg. Heritage Research
- Center for East Texas Studies
- East Texas Historical Association
- Anthropology and Archaeology Repository
- Information Technology Services
- Telecommunications and Networking
- Tech Shop
- Technical Support Center
- New 24-Hour Study Lab

Phase 2
- Center for Teaching and Learning (relocated)
- East Texas Research Center (expanded)
- VR / Emerging Tech (expanded)
- New Innovation and Creation Space
- New Collaboration Center

Total Estimated Project Cost: $59.2 M

*Server room in Human Services to remain in place with minimal staff.
Other Projects

Building by Building Overview
**Final Building Occupants**

**Existing to Remain**  
Math Faculty

**Phase 1**  
Testing Services

**Phase 2**  
Disability Services  
School of Honors  
Culinary Cafe

*Alternate location in Kay Bailey Hutchison House*

**Total Estimated Project Cost:** $7.1 M
HUMAN SERVICES

Total Estimated Project Cost: $4.2 M

Final Building Occupants

Existing to Remain
Telecommunications and Networking (servers only)

Phase 2
Human Services (expanded, partial relocation)
Title IX
Student Rights and Responsibilities
Assistant Dean of Student Affairs - Support Services
Counseling Services

BOYNTON

Total Estimated Project Cost: $4.2 M

Final Building Occupants

Existing to Remain
College of Liberal and Applied Arts - Mass Comm.

Phase 2
College of Fine Arts (growth)
MCKIBBEN EDUCATION

Total Estimated Project Cost: $27.2 M

Final Building Occupants

Existing to Remain: University Press

Phase 1 and 2: Utilize vacated spaces as swing space

Phase 3: College of Education Administration (reconfigured)
Psychology (reconfigured)
School of Social Work
Human Development and Family Studies
Family and Consumer Sciences
Military Science
<table>
<thead>
<tr>
<th>Location</th>
<th>Final Building Occupants</th>
<th>Proposed Phases of Work</th>
<th>Total Estimated Project Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>FERGUSON</td>
<td>Final Building Occupants</td>
<td>1, 2</td>
<td>$4.3M</td>
</tr>
<tr>
<td>LIBERAL ARTS NORTH</td>
<td>Final Building Occupants</td>
<td>3</td>
<td>$2.9M</td>
</tr>
<tr>
<td>LUCILLE NORTON HPE</td>
<td>Final Building Occupants</td>
<td>1</td>
<td>$2.5M</td>
</tr>
<tr>
<td>3034 RAGUET STREET (RANDALL HOUSE)</td>
<td>Final Building Occupants</td>
<td>1</td>
<td>$1.9M</td>
</tr>
<tr>
<td>MCGEE BUSINESS</td>
<td>Final Building Occupants</td>
<td>1, 3</td>
<td>$6.6M</td>
</tr>
<tr>
<td>310 E. STARR (REPLACE W/ NEW)</td>
<td>Final Building Occupants</td>
<td>1</td>
<td>$1.4M</td>
</tr>
</tbody>
</table>
Other Projects – Phase 3

• Relocate Demonstration Kitchen and Hospitality faculty and labs from Human Sciences Building to new McGee Business addition

• Relocate Interior Design faculty and labs from Human Sciences South to new McKibben Education addition

• Relocate Environmental Health, Safety, and Risk Management from University Safety building to the vacated Student Technical Center house; utilize lot for new Alumni Relations building and added space for Development

• Relocate Secondary Education and Leadership from McKibben Education to the Early Childhood Research Center, as space allows

• Renovate Wisely Hall for administrative needs in the future

• Replace the existing Agriculture Mechanics Shop