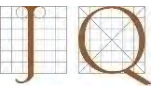


Stephen F. Austin State University

2025 Campus Master Plan

FINAL PRESENTATION

December 9, 2025



1

PROCESS & INPUT REVIEW

2

RECOMMENDATIONS

3

PLAN OVERVIEW

AGENDA

PHASES

'24 | '25

We Are Here



Information Collection Phase

- Kickoff project with committee meeting and tours
- Conduct campus stakeholder meetings
- Start facility assess.
- Gather input (surveys, boards, interactive map)

Analysis Phase

- Analyze existing conditions, demographics and utilization
- Project enrollment
- Start sub master plans (technology, athletics, utilities, landscape)
- Develop concept plans
- Review with Committee

Review Phase

- Develop recommendations
- Create illustrations
- Review with Committee
- Campus Master Plan Open House

Refinement/Final Plan Phase

- Refine master plan
- Complete sub master plans
- Determine priorities and phasing
- Develop cost estimates
- Finalize graphics
- **Final review with Committee**
- Deliver Final Master Plan

MAJOR SCOPE TASKS

- Project Kickoff and Campus/Facilities Tours
- Stakeholder Interviews and Campus Engagement (and Summary)
- Demographic Analysis, Enrollment Projections and Space Utilization
- Physical Analysis
- Space Strategy Update
- Intercollegiate Athletics Master Plan
- Campus Recreation Master Plan
- Landscape Character Guidelines
- Utility Master Plan
- Technology Master Plan
- Architectural Facility Condition Assessments
- Conceptual Plans and Presentation
- Draft Illustrative Plan and Recommendations
- Architectural Renderings
- Implementation Plan
- Cost Estimates
- Review Meetings
- Final Stephen F. Austin State University Campus Master Plan

PROCESS & INPUT REVIEW



INPUT RECEIVED

27 stakeholder meetings

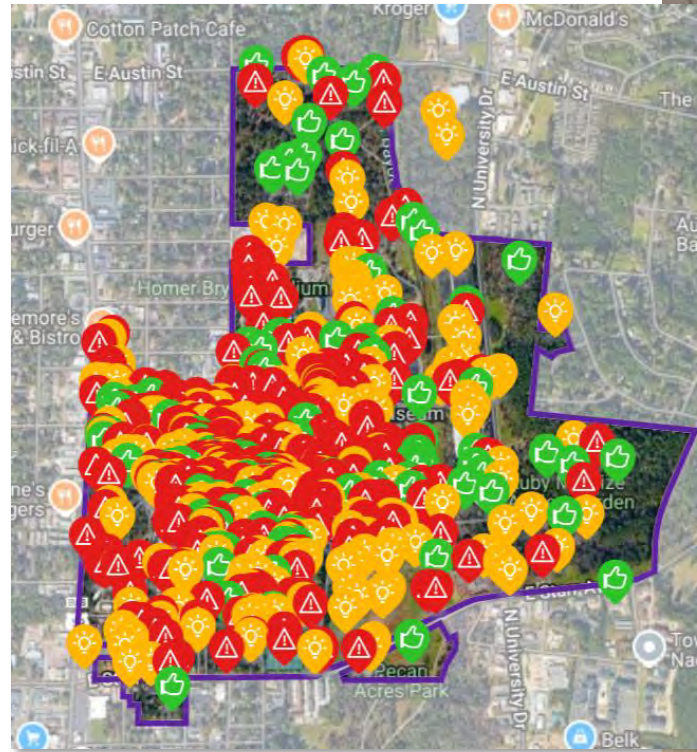
395 faculty and staff survey respondents

315 student survey respondents

8 interactive boards

751 online map comments

1 campus open house



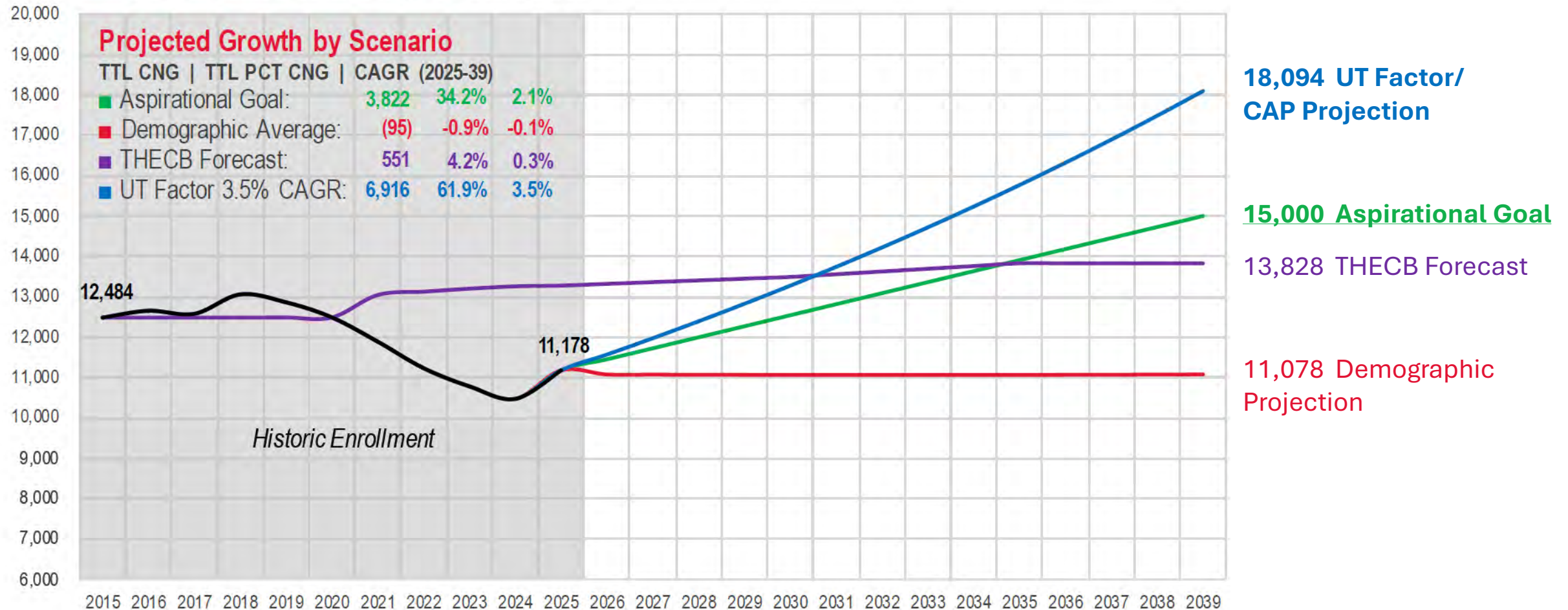
KEY THEMES FROM ALL ENGAGEMENT

- Leverage and protect the **University's natural environment**
- Expand indoor and outdoor **civic and cultural spaces**
- **Improve the University's "first impression"** to passersby and prospective students
- **Improve space utilization** within the University's existing footprint
- Prioritize **pedestrian safety and comfort**
- **Continue updating** outdated facilities, buildings, and structures
- Better **balance investment between academic and athletic facilities**
- Pursue continuous and **creative solutions to parking on and near campus**
- Prepare **new academic programs** in growing and competitive fields
- **Emphasize student-life improvements** from social spaces to housing improvements

ENROLLMENT PROJECTIONS

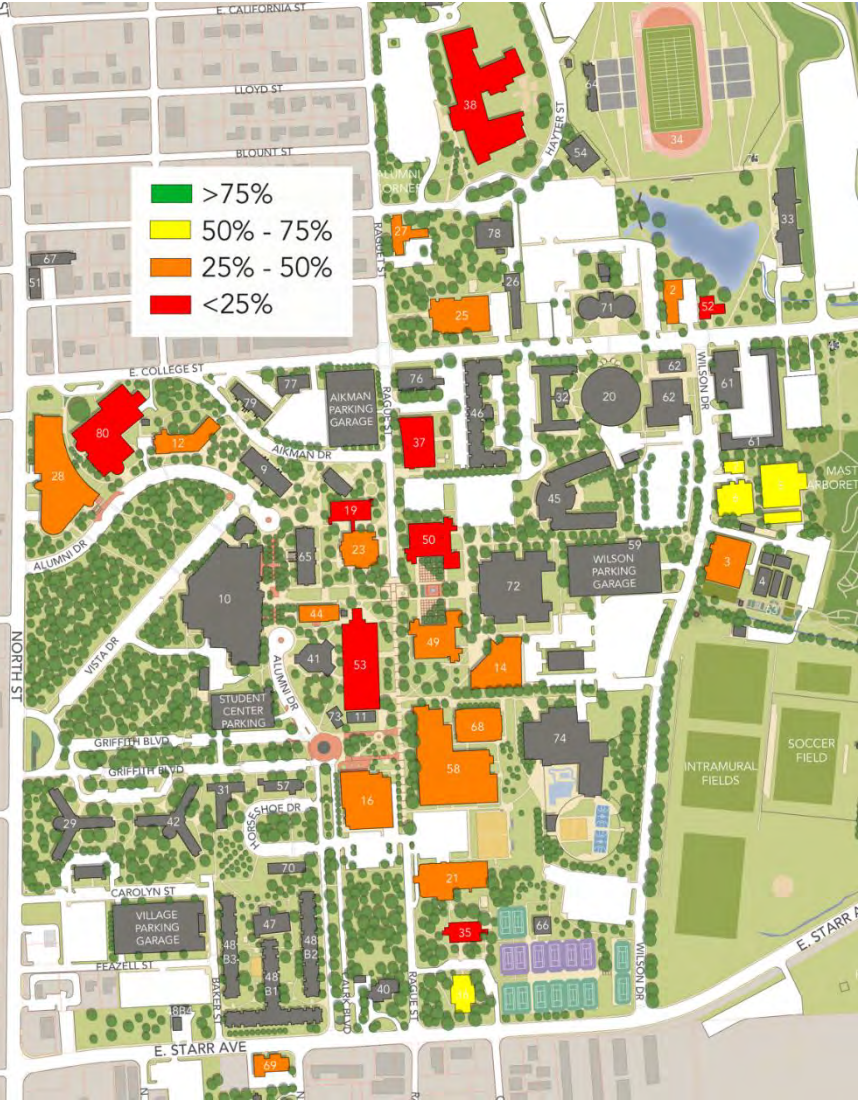
Total Enrollment 15-year Projection Scenarios

- Aspirational Goal of 15,000 by 2039
- Sum of all Average Enrollment Projection Scenarios
- THECB Enrollment Forecast Report 2021-35, Equating to a Rate of 0.4% (CAGR 2025-35)
- UT Factor/ CAP Assumes an Annual Projected Growth Rate of 3.5%



CAMPUS UTILIZATION

Weighted Average Utilization



Classroom Utilization

Building	Total Rooms	Total Enrollment	Total Capacity	Total Hours	Classroom Fill (Average Enrollment/ Station Capacity)	Average Hours Per Week (HPW)	Difference from Target		Overall Utilization % Fill/HPW Target
							<38.0 Hours	≥38.0 Hours	
TOTAL	118	3,166	5,817	2,233	54.4%	18.9	(19.1)	27.1%	
Target					65.0%	38.0	-	75.0%	
AGRI	1	46	93	19	49.5%	19.3	(18.7)	25.2%	
ART	3	75	104	104	72.5%	34.6	(3.4)	66.0%	
BOYT	4	88	140	61	62.6%	15.2	(22.8)	25.1%	
BUSI	11	309	555	228	55.7%	20.8	(17.2)	30.4%	
CHEM	1	51	65	28	78.7%	28.3	(9.7)	58.7%	
CMGT	1	18	26	3	69.2%	2.5	(35.5)	4.6%	
ECRC	6	117	225	105	51.8%	17.4	(20.6)	23.8%	
EDAN	1	20	60	18	33.3%	17.5	(20.5)	15.4%	
FERG	22	546	815	416	67.0%	18.9	(19.1)	33.3%	
FLDH	1	63	75	3	84.0%	2.5	(35.5)	5.5%	
FORS	5	141	274	106	51.5%	21.2	(16.8)	28.7%	
GFNA	3	55	97	65	56.6%	21.6	(16.4)	32.1%	
HMSN	2	42	84	28	50.4%	13.9	(24.1)	18.4%	
HPEC	5	112	174	108	64.4%	21.5	(16.5)	36.5%	
HSTC	6	87	186	85	46.7%	14.1	(23.9)	17.3%	
LBAN	2	151	332	22	45.6%	10.8	(27.2)	13.0%	
MATH	15	374	613	349	61.1%	23.3	(14.7)	37.4%	
MCKB	8	164	306	138	53.7%	17.2	(20.8)	24.3%	
MILS	1	11	20	8	53.8%	7.5	(30.5)	10.6%	
MUSC	2	40	90	42	44.1%	21.2	(16.8)	24.6%	
NURS	4	154	300	101	51.5%	25.3	(12.7)	34.3%	
SCIE	8	385	923	87	41.7%	10.9	(27.1)	11.9%	
STEM	3	75	168	45	44.8%	15.1	(22.9)	17.8%	
SWRK	3	40	92	66	44.0%	22.1	(15.9)	25.6%	

Class Lab Utilization

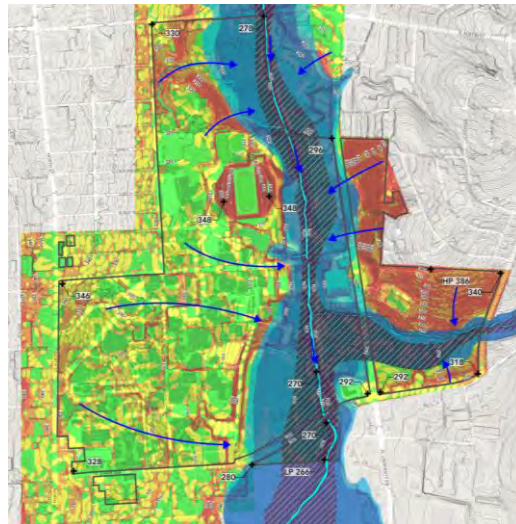
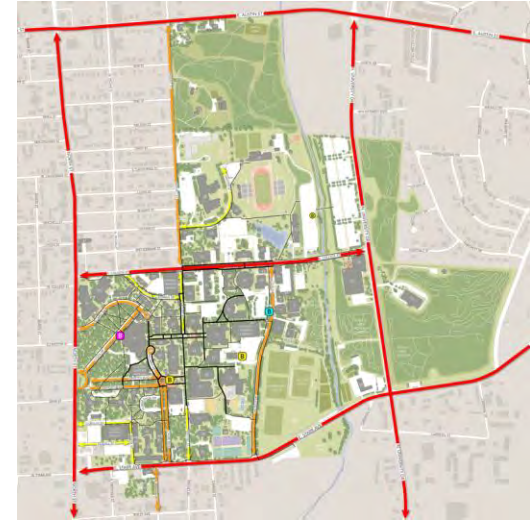
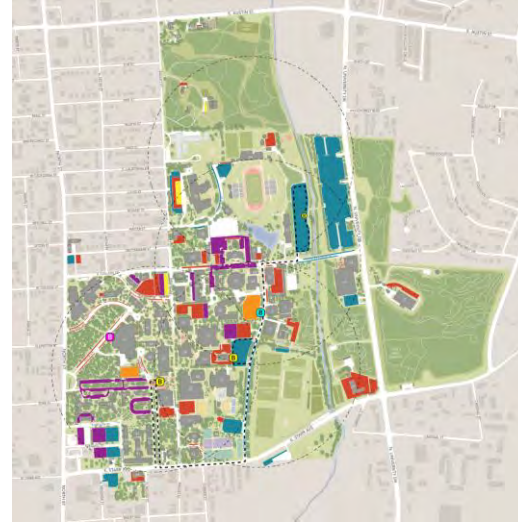
Building	Total Rooms	Total Enrollment	Total Capacity	Total Hours	Class Lab Fill (Average Enrollment/ Station Capacity)	Average Hours Per Week (HPW)	Difference from Target		Overall Utilization % Fill/HPW Target
							<25.0 Hours	≥25.0 Hours	
TOTAL	106	1,856	3,334	1,773	55.7%	16.7	(8.3)	37.2%	
Target					77.0%	25.0	-	75.0%	
AGRI	5	94	156	86	60.6%	17.2	(7.8)	41.6%	
AGSH	1	17	25	13	67.4%	12.8	(12.2)	34.6%	
ART	7	89	129	133	69.1%	19.0	(6.0)	52.7%	
ARTS	2	29	38	37	77.0%	18.7	(6.3)	57.5%	
BOYT	3	56	77	35	73.3%	11.7	(13.3)	34.2%	
BUSI	5	109	206	78	53.1%	15.5	(9.5)	32.9%	
CHEM	8	123	168	122	73.2%	15.2	(9.8)	44.6%	
CMGT	1	14	24	23	56.7%	23.3	(1.7)	52.9%	
ECRC	1	18	38	10	46.7%	10.0	(15.0)	18.7%	
EDAN	4	81	126	48	64.0%	11.9	(13.1)	30.6%	
FERG	7	143	194	173	73.6%	24.7	(0.3)	72.6%	
FORL	1	16	35	21	44.8%	20.8	(4.3)	37.2%	
FORS	4	70	106	85	65.6%	21.4	(3.6)	56.1%	
GFNA	11	150	214	148	69.9%	13.4	(11.6)	37.6%	
HMSS	3	78	104	57	75.0%	19.1	(5.9)	57.4%	
HPEC	1	12	25	16	49.6%	15.8	(9.2)	31.4%	
MATH	1	18	32	21	56.0%	21.2	(3.8)	47.4%	
MCKB	1	15	30	13	50.0%	12.5	(12.5)	25.0%	
MILS	1	7	30	15	22.9%	15.0	(10.0)	13.7%	
MUSC	6	131	568	120	23.1%	20.0	(5.0)	18.5%	
NURS	5	64	130	170	49.4%	34.0	9.0	67.0%	
SCIE	14	266	461	166	57.7%	11.8	(13.2)	27.3%	
SGYM	1	20	35	16	57.1%	15.8	(9.2)	36.2%	
STEM	13	236	383	169	61.6%	13.0	(12.0)	32.0%	

EXISTING CONDITIONS

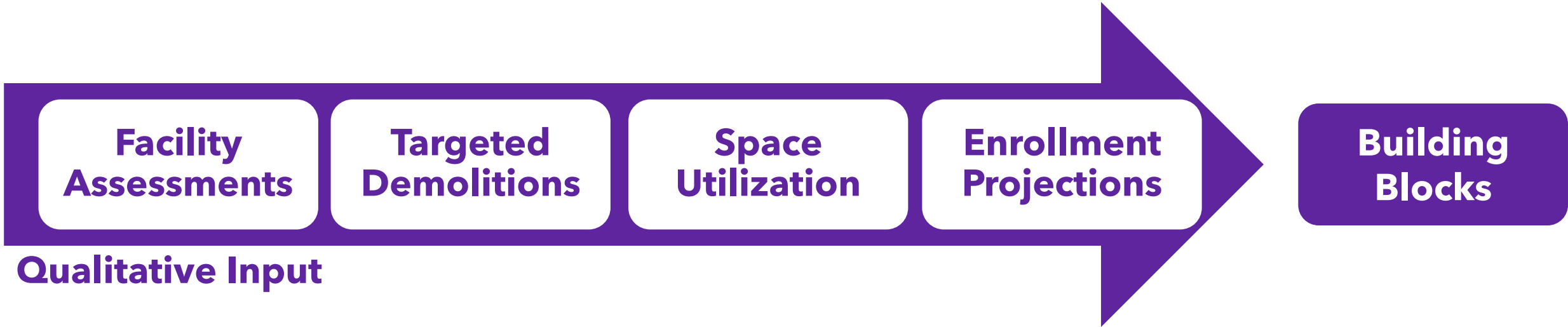


PHYSICAL ANALYSIS

- Landholdings
- Surrounding Land Uses
- Facilities Functionality
- Access & Circulation
- Parking
- Landscape and Open Space
- Environmental Conditions
- Signage and Wayfinding
- Utilities & Infrastructure
- Facility Assessments
- Potential Land Acquisitions
- Preservation vs. Demolition
- Opportunities & Challenges



BUILDING BLOCKS



Qualitative Input

BUILDING BLOCKS

Academic & Student Experience Buildings	Gross Square Feet (GSF)
Science Building	160,000
Welcome Center / Auditorium	32,500
Facilities Services & Operations + Academic Building	105,000
Art Building	113,500
Music Addition/Renovation to Boynton	28,500
Greenhouse Locations	Up to 30,000 total
Two Residence Halls (Base Enrollment of 12,158)*	473,000 total
Two Residence Halls (Target Enrollment of 15,000)*	395,000 total

*Based on goal of housing for 40% of total enrollment (from Campus Budgetary Guidance Study by Kirksey in May 2022)

Renovations
McKibben Building
Agriculture Building
Austin Building**
Rusk Building**
Human Services**
Bush Mathematical Sciences**
ECRC**
Steen Library
Social Work Building
Ferguson Building
Dugas Liberal Arts North

** Potential minor renovations as departments/ groups shift locations based on the Campus Space Utilization Strategy Update. See Appendix I for more information about these projects.

Athletics & Recreation Projects	Approx. Gross Square Feet (GSF)
South Operations Building	87,360
Baseball Venue	35,500***
Softball Venue	28,900***
Tennis Venue	6,350***
Rec. Natural and Synthetic Turf Fields	534,200 total
Norton HPE Renovation & Addition	134,600
Shelton Renovation & Addition	41,000
Student Recreation Center Renovation & Addition	113,000
Recreation Support - Field Services Building	4,000
Johnson Coliseum Renovation & Addition	114,700
North Fieldhouse	190,000
Football Stadium	122,700***
Indoor Practice Facility	95,300
Soccer Venue	25,700***
Track & Field + Practice	22,900***

*** Interior and/or exterior facility space (excluding fields/courts unless specified)

RECOMMENDATIONS



GUIDING PRINCIPLES



Strengthen Campus Identity and Improve User Experience

- Enhance key gateways, entrances and the arrival experience to campus.
- Provide new and renovated administrative, learning, athletic and recreation facilities to improve users' experiences at SFA.
- Implement building, infrastructure and transportation enhancements to improve the overall functionality of SFA.



Promote Strategic Growth and Academic Excellence

- Focus capital improvements on new and older facilities while aligning with institutional strategic goals.
- Improve and expand student residential facilities to accommodate the University's growth projections and improve the day-to-day resident student experience.
- Coordinate a space strategy across departments to enhance collaboration and student success.



Support Safe, Accessible and Connected Campus Mobility

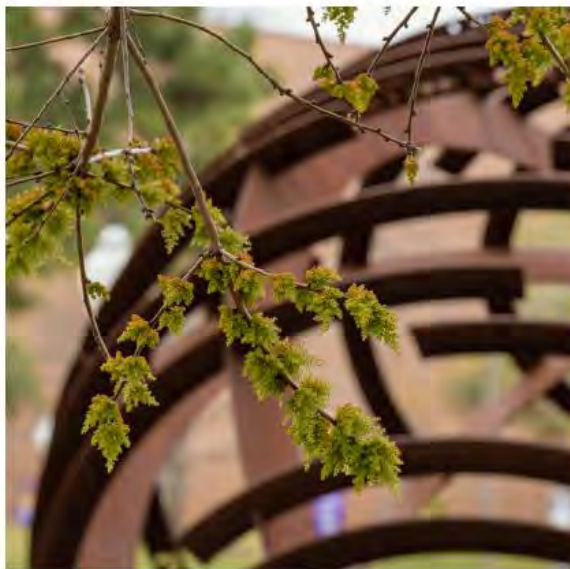
- Expand and maintain walkways with adequate lighting, signage and shade.
- Improve pedestrian safety by restricting vehicular traffic in pedestrian-heavy academic and student residence areas.
- Ensure ADA compliance for all new construction and retrofit older facilities and pedestrian paths.

GUIDING PRINCIPLES



Advance Athletic and Recreation Excellence through Design

- Position athletic and recreation spaces as central to campus culture by enhancing visibility, fostering school spirit, and connecting them physically and programmatically to academic and residential areas.
- Create facilities that meet the needs of competitive athletics, recreation and wellness by incorporating adaptable spaces, sport-specific amenities and future-ready infrastructure.



Deliver Quality through Modern Improvements

- Upgrade aging facilities with modern systems and materials.
- Design updates to support flexible use, accessibility and current student expectations.
- Use data to drive strategic goals and investments.



Connect Campus Life with the Surrounding Natural Environment

- Create inviting outdoor areas that encourage learning, recreation and community interaction with the natural landscape.
- Highlight the natural environment in campus tours, marketing and orientation to distinguish SFA's setting as a unique asset.
- Host student events and service projects in the arboretum and gardens to encourage broader student involvement and appreciation.

ILLUSTRATIVE PLAN

BUILDING & FACILITY INITIATIVES

Academic

- A** Science Building
- B** Long-Term Building Site
- C** McKibben Building Renovation
- D** Boynton Music Expansion
- E** Art Building
- F** Facilities Services & Operations + Academic Building
- G** Agriculture Building Renovation
- H** Long-Term Military Science & Aviation Sciences Expansion
- I** Greenhouses
- J** Social Work Building Renovation

Athletic/Recreation

- K** Tennis Venue
- L** South Operations Venue
- M** Baseball Venue
- N** Softball Venue
- O** Norton HPE Renovation & Addition
- P** Shelton Renovation & Addition
- Q** Student Recreation Center Renovation & Addition
- R** Recreation Support - Field Services Bldg.
- S** Loop Trail & Challenge Course
- T** Recreation Fields - Intramural & Competitive Sports
- U** Johnson Coliseum Renovation & Addition
- V** Fieldhouse Building
- W** Football Stadium
- X** Soccer Stadium
- Y** Indoor Practice
- Z** Track & Field + Practice

Student Experience

- AA** Auditorium/Welcome Center
- BB** R.W. Steen Library Renovation
- CC** Student Housing A
- DD** Student Housing B
- EE** Student Housing C
- FF** Student Housing D

Garages

- GG** Garage A
- HH** Garage B
- II** Garage C + University Police Facility

TRANSPORTATION INITIATIVES

(areas not included in other facility initiatives)

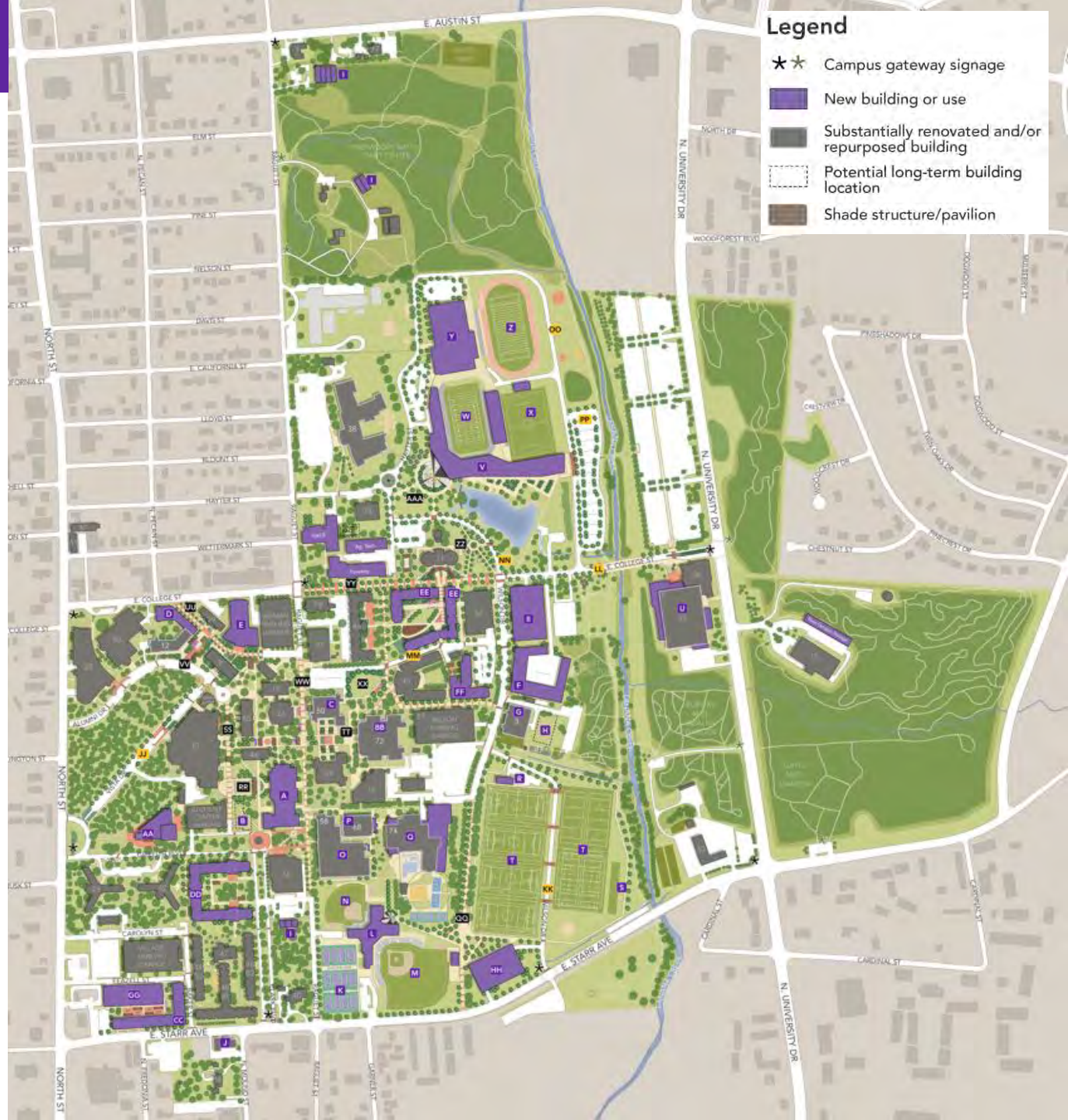
- JJ** Vista Drive & Alumni Drive Street Modifications
- KK** Wilson Drive Realignment
- LL** E. College Street Modifications
- MM** McKibben/Library Access Road
- NN** North Wilson Drive Extension
- OO** Stadium Loop Drive
- PP** East Stadium Parking

LANDSCAPE INITIATIVES

- QQ** Wilson Mall
- RR** Central Quad
- SS** Student Center Mall Enhancements
- TT** Central Mall Area
- UU** Aikman Mall
- VV** Austin Plaza
- WW** Raguet Mall Extension
- XX** Steen Open Space
- YY** College Mall
- ZZ** Steen Hall Courtyards
- AAA** Lumberjack Quad & Stadium Plaza
- ★ ★** Gateway Signage

Legend

- ★ ★** Campus gateway signage
- New building or use
- Substantially renovated and/or repurposed building
- Potential long-term building location
- Shade structure/pavilion



ACADEMIC BUILDINGS

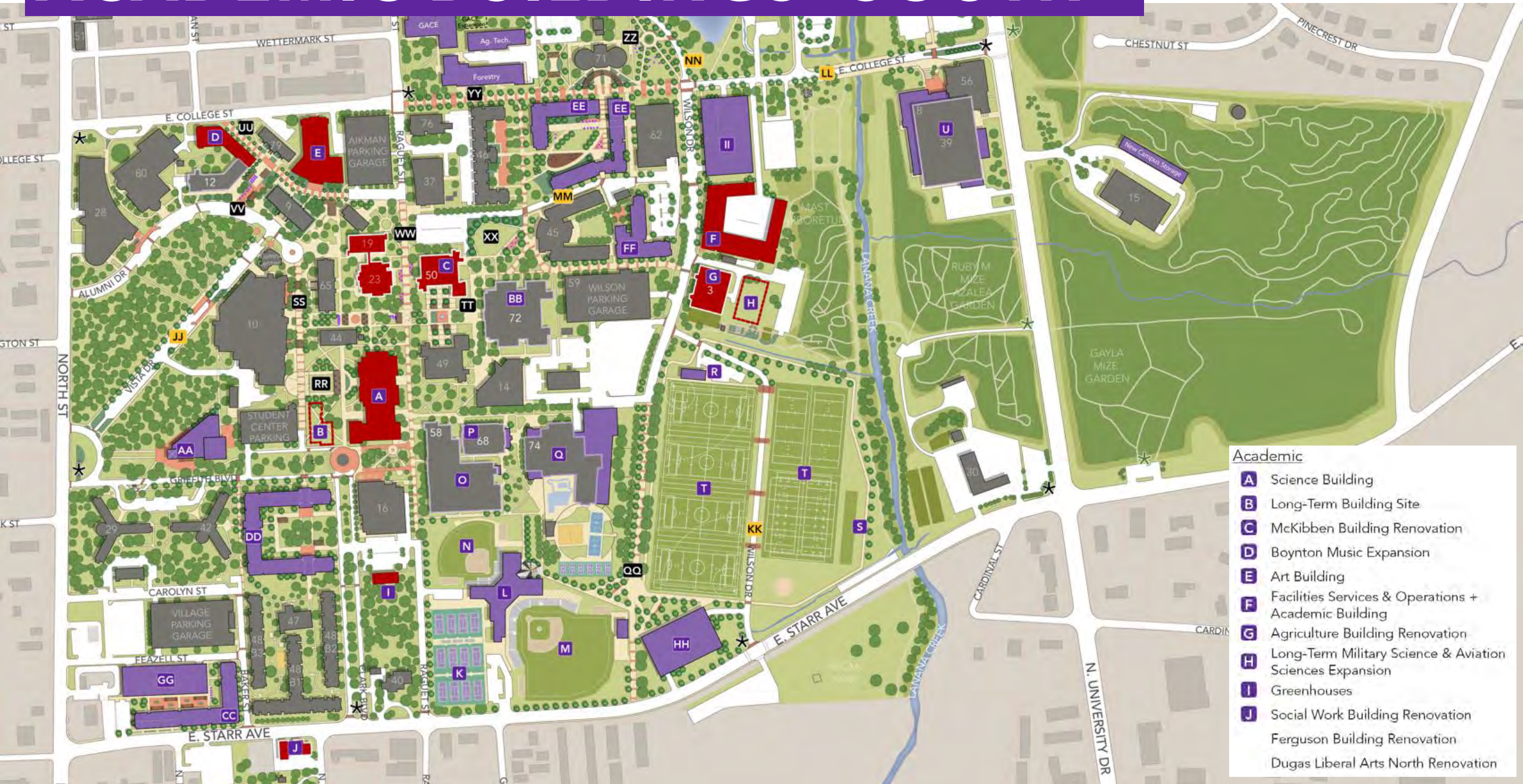
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 - I** Greenhouses
 - J** Social Work Building Renovation
- Ferguson Building Renovation
- Dugas Liberal Arts North Renovation



ACADEMIC BUILDINGS- NORTH



ACADEMIC BUILDINGS- SOUTH



Academic

- A** Science Building
- B** Long-Term Building Site
- C** McKibben Building Renovation
- D** Boynton Music Expansion
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- Ferguson Building Renovation
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Boynton Music
Expansion

Art Building

Science Building

Auditorium/Welcome
Center

Central Quad

Baseball/
Softball Venues

Student Housing B



Art Building

Aikman Mall

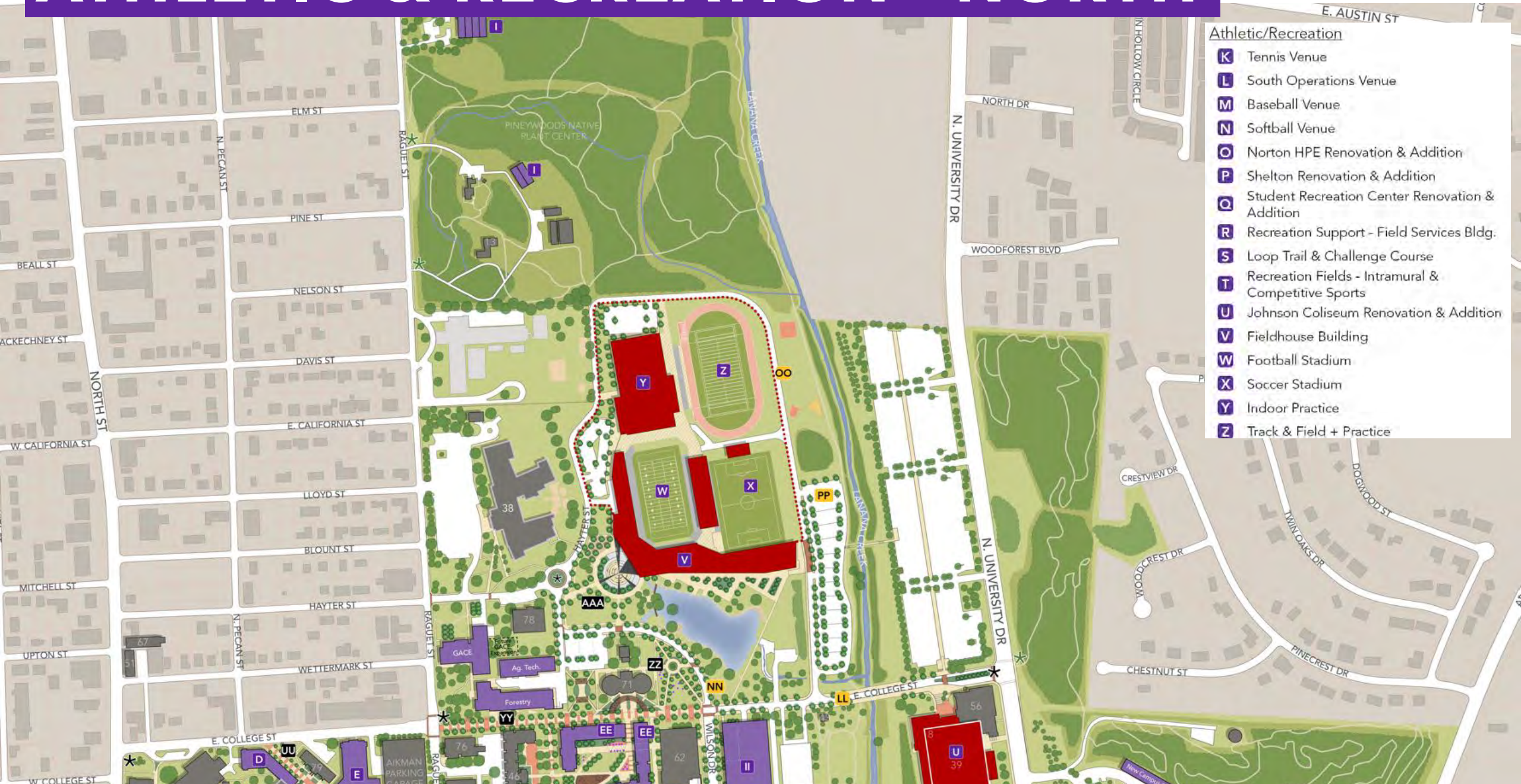
ATHLETIC & RECREATION FACILITIES

- K** Tennis Venue
- L** South Operations Venue
- M** Baseball Venue
- N** Softball Venue
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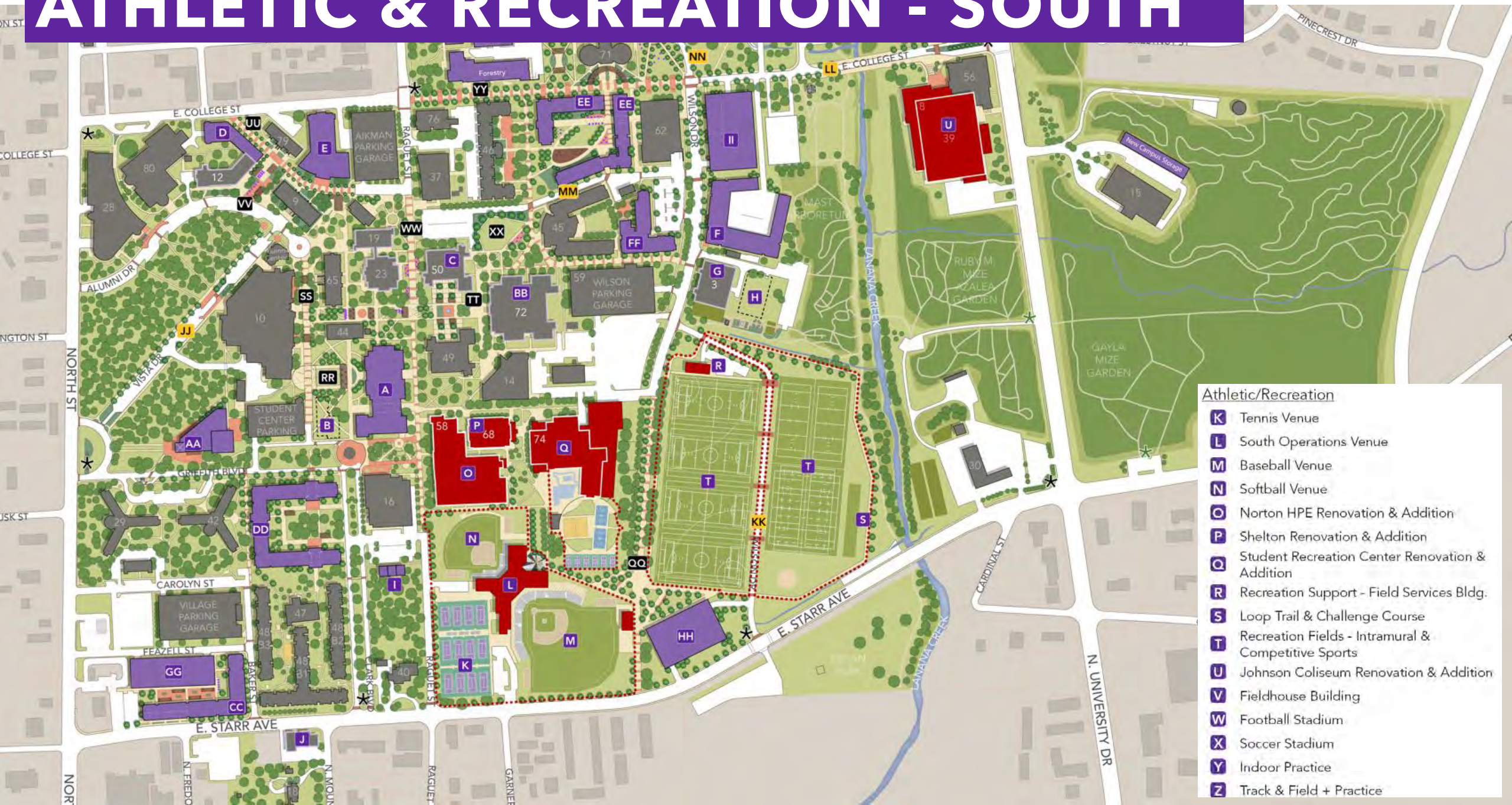
ATHLETIC & RECREATION - NORTH



Athletic/Recreation

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ATHLETIC & RECREATION - SOUTH



Student Housing B

Softball Venue

Pickleball

Wilson Mall

South Operations Building

Tennis

Baseball Venue



Natural Grass
(Rugby, Flag FB)

Turf Field (Soccer,
SB, Flag FB)

Garage B

South Operations
Building

Baseball Venue

Tennis

Softball Venue





Indoor Practice Facility

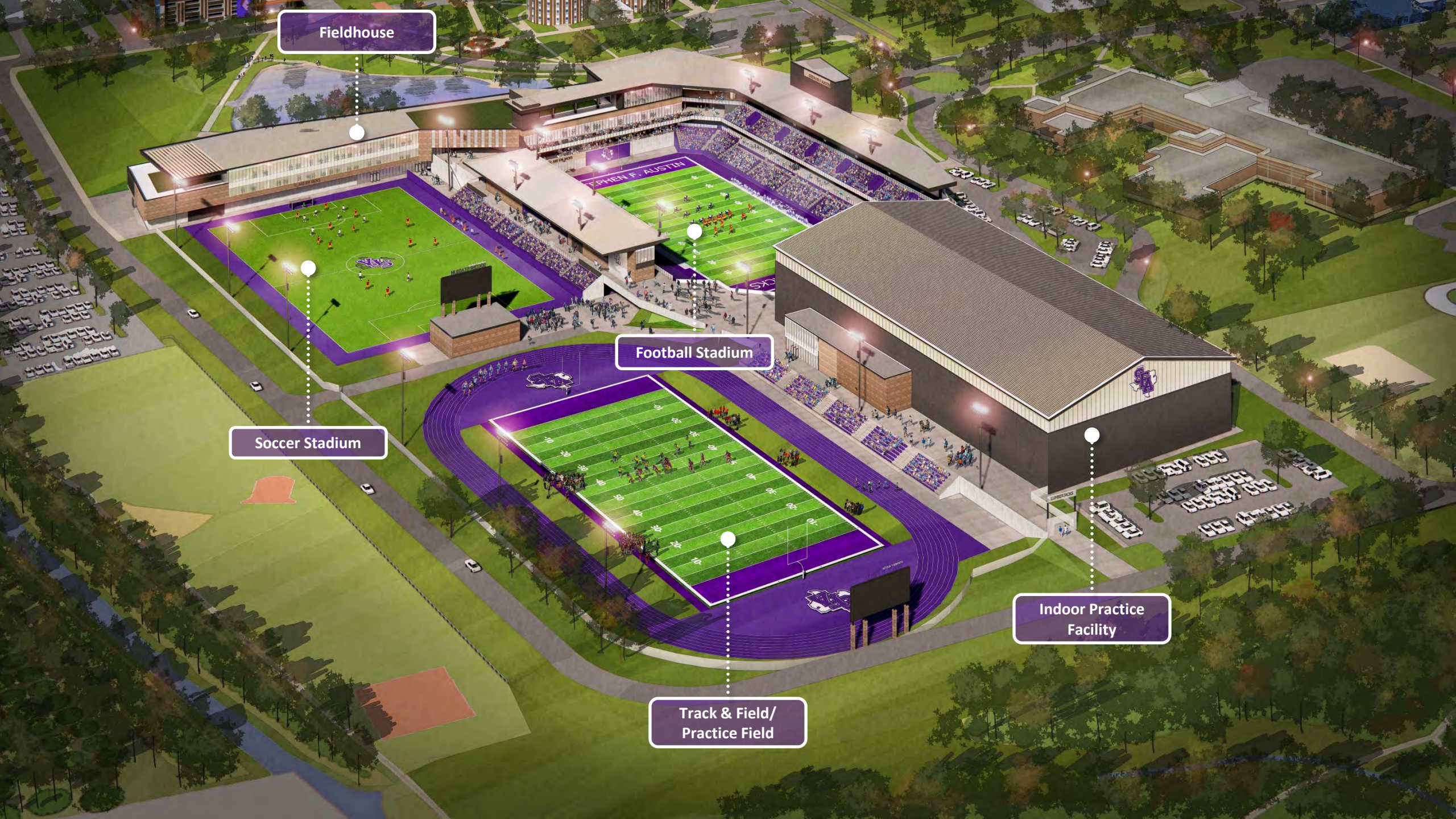
Track & Field/
Practice Field

Soccer Stadium

Football Stadium

Fieldhouse

Lumberjack Quad



Fieldhouse

Soccer Stadium

Football Stadium

Track & Field/
Practice Field

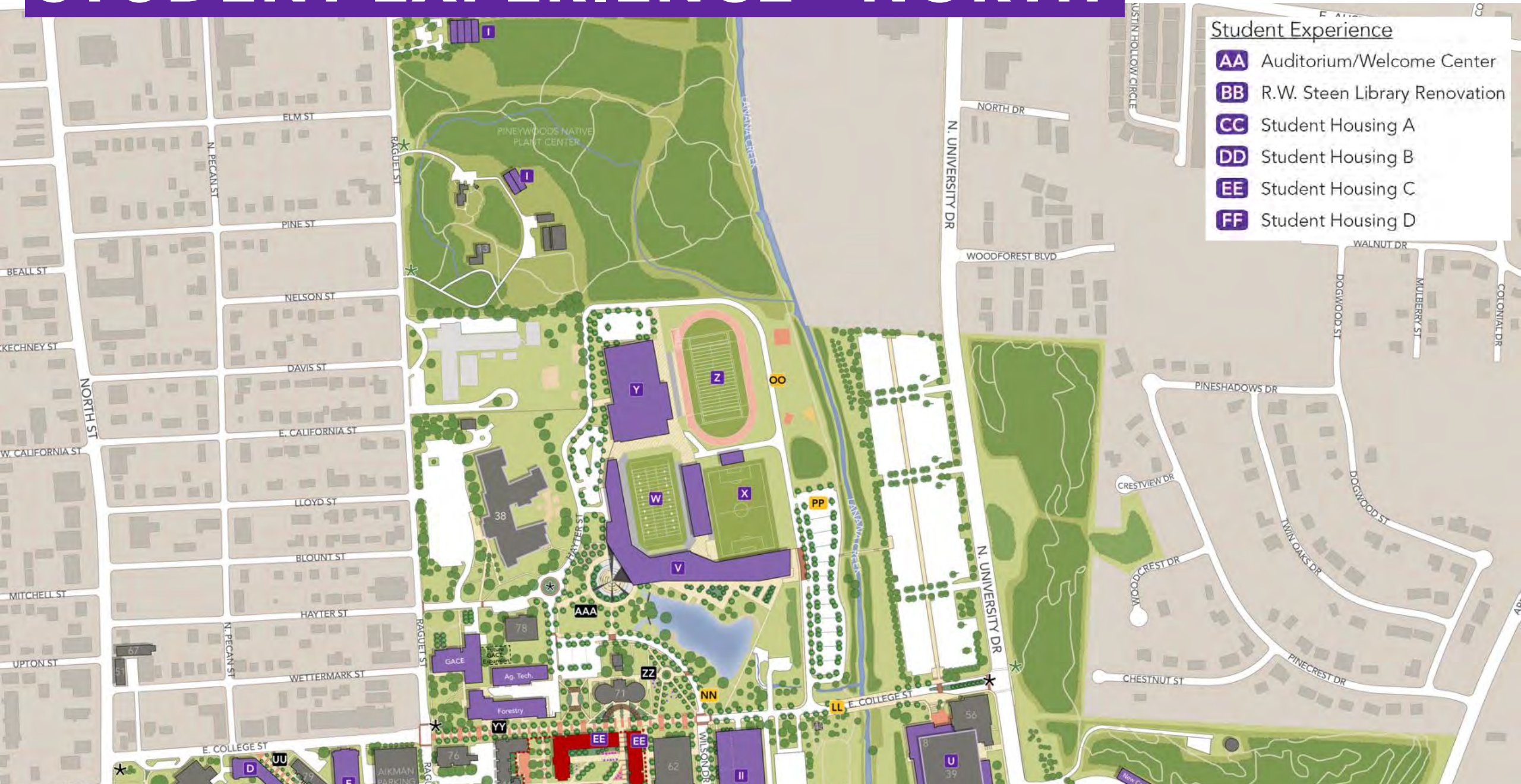
Indoor Practice
Facility

STUDENT EXPERIENCE BUILDINGS

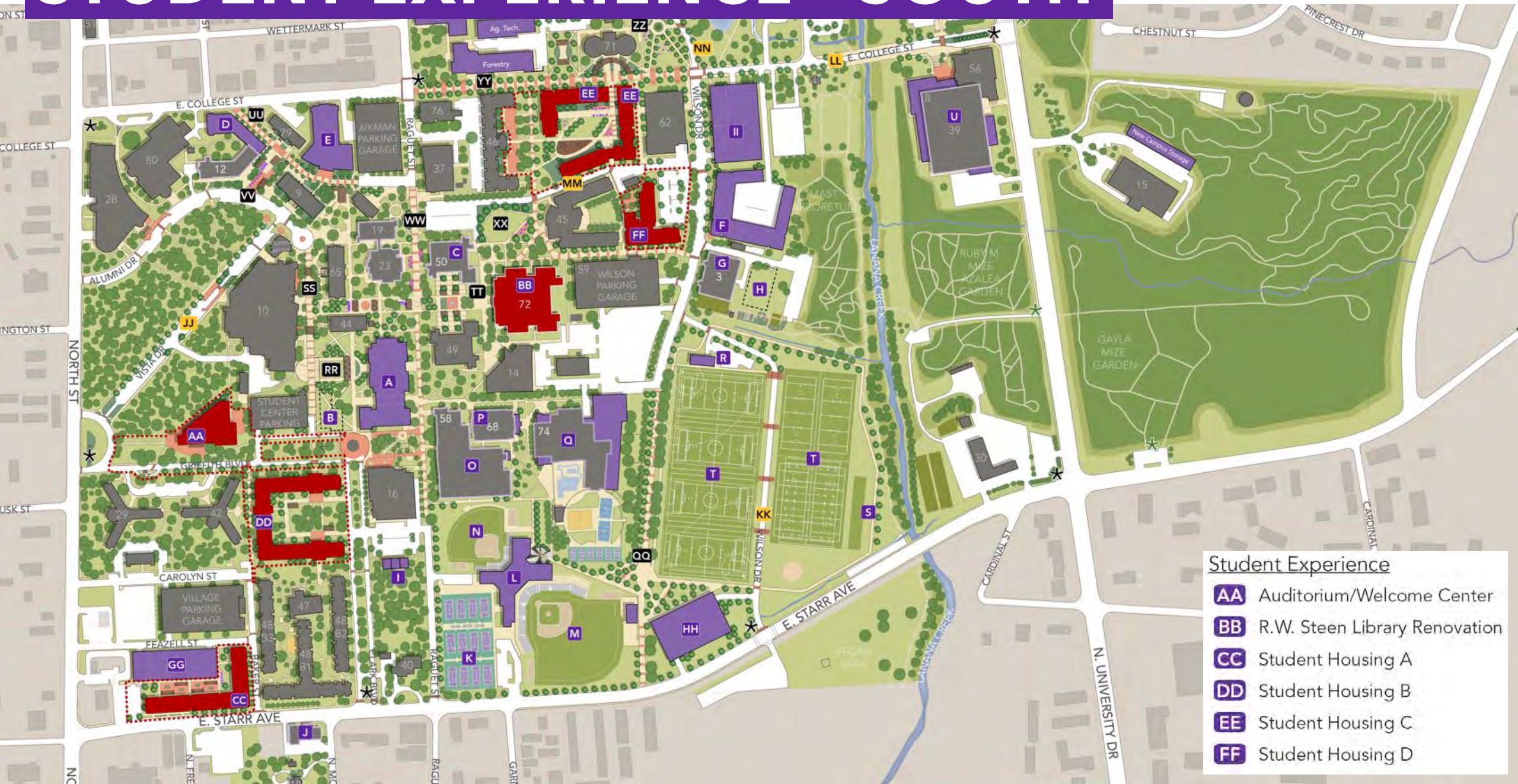
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STUDENT EXPERIENCE - NORTH



STUDENT EXPERIENCE - SOUTH



Student Experience

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Garage A

Student Housing A

STUDENT HOUSING



Art Building, Music
Addition,
Aikman Mall

Science Building

Student Housing B

Auditorium/
Welcome Center

Reconfigured
Griffith Blvd.



Auditorium/
Welcome Center

GARAGES & TRANSPORTATION INITIATIVES

Garages

- GG** Garage A
- HH** Garage B
- II** Garage C + University Police Facility

Transportation Initiatives

(areas not included in other facility initiatives)

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GARAGES & TRANSPORTATION - NORTH



Garages

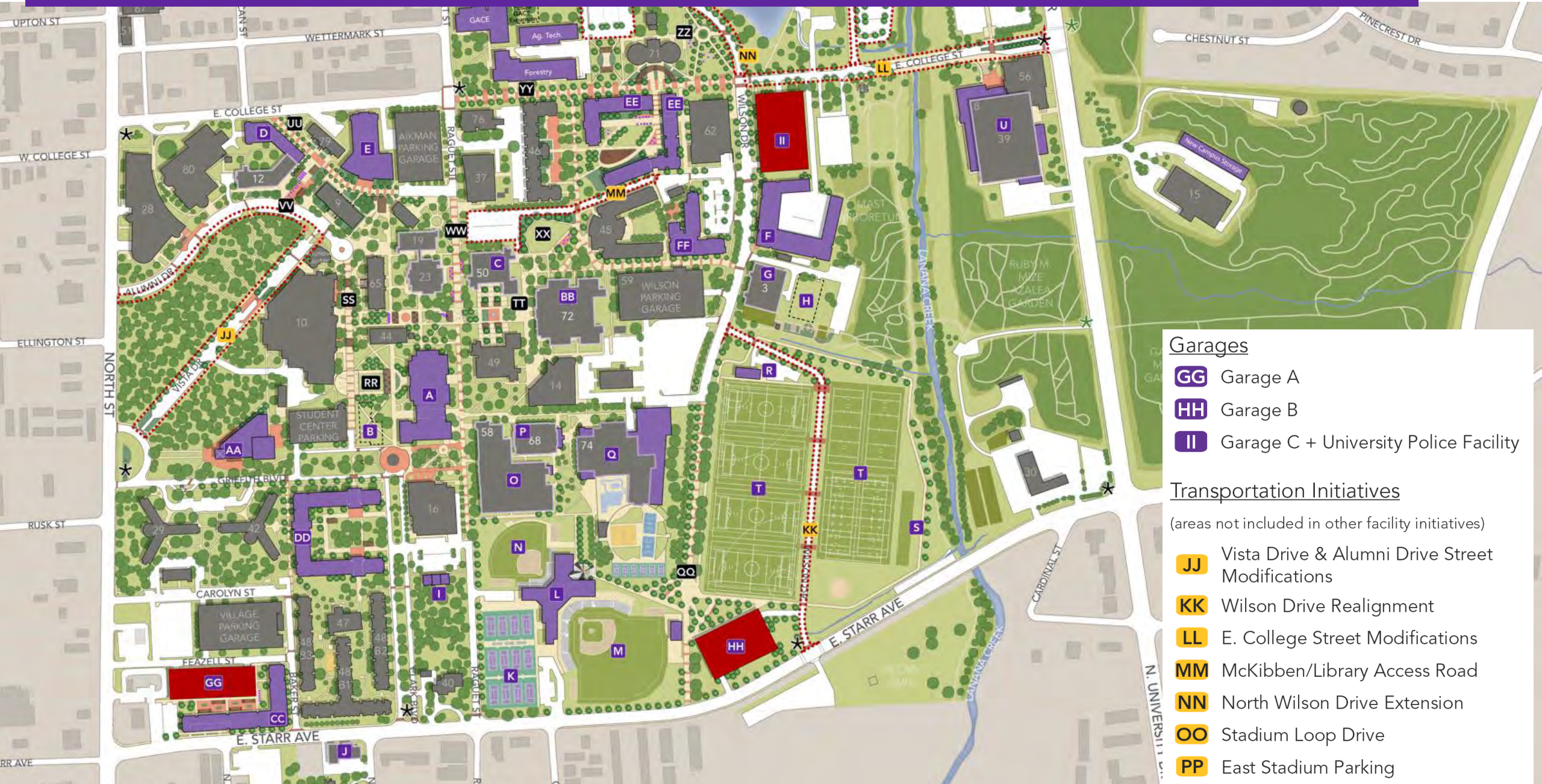
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GARAGES & TRANSPORTATION - SOUTH



Garages

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- II** Garage C + University Police Facility

Transportation Initiatives

(areas not included in other facility initiatives)

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Wilson Drive
Realignment/
Recreational Fields

Wilson Mall

Student Housing C

Forestry, Ag.
Technology,
Entrepreneurship

Student Housing D

Garage C+
University
Police Facility

Facilities Operations/
Academic Building

College Mall

North Wilson Drive
Extension



LANDSCAPE INITIATIVES

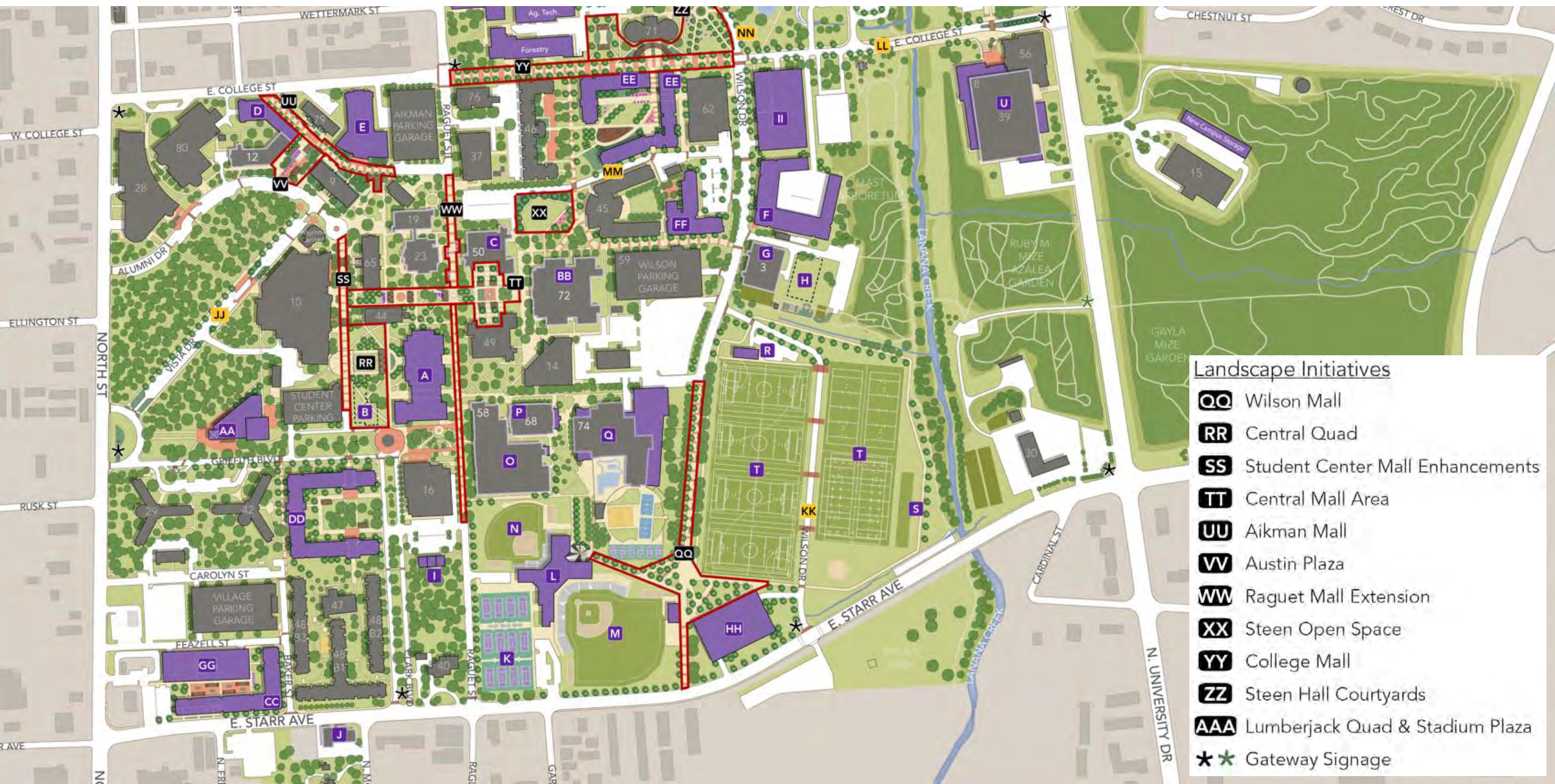
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- AAA** Lumberjack Quad & Stadium Plaza
- ✱ ✱** Gateway Signage



LANDSCAPE - NORTH



LANDSCAPE - SOUTH



Landscape Initiatives

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Steen Library

Science Building

Student Housing B

Central Quad

Lehmann Chemistry Building

Central Mall Area

Student Center Mall Enhancements





Student Housing C

Forestry

College Mall



Art Building

Aikman Mall

PLAN OVERVIEW



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Existing Conditions & Analysis.....	47
Facilities & Space Utilization	81
Recommendations	93
Implementation.....	145

Appendices (Separate File)

- A. Engagement Summary
- B. Utilization Information
- C. Intercollegiate Athletics Master Plan
- D. Campus Recreation Master Plan
- E. Utility Master Plan
- F. Technology Master Plan
- G. Landscape Character Guidelines
- H. Architectural Facility Condition Assessments
- I. Campus Space Utilization Strategy Update
- J. Walter C. Todd Agricultural Research Center Feasibility Concept

QUESTIONS?



THANK YOU!